Larkspur
Outdoor Supply Co.

Minutes of the Board of Directors

Regular meeting, October 21, 2026, 4:00 p.m. Central Time, at the company office, 1180 Prairie View Road, Ellery Falls, and by video call.

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1. Attendance and quorum

Present: Dana Whitfield (Chair), Marcus Oyelaran, Priya Venkataraman, Tom Brandvold and Ellen Szabo. Also present: Ruth Calder, Chief Financial Officer, and Owen Pike, Corporate Secretary, who took these minutes. Five of five directors were present, a quorum under Section 3.7 of the bylaws.

2. Approval of the previous minutes

The minutes of the meeting of July 15, 2026 were approved as circulated, without changes.

3. Third-quarter results

Ms. Calder presented the results for the quarter ended September 30, 2026. Net sales were $4.82 million, up 6.1% from the same quarter last year, led by the camping and paddling lines. Inventory at quarter end was $1.37 million. The board asked for a breakdown of returns by product line at the next meeting.

4. Resolutions

No.	Resolution	For	Against	Abstain
2026-10-1	Approve the lease of a second warehouse in Ellery Falls for 36 months at $9,400 per month.	5	0	0
2026-10-2	Approve a quarterly dividend of $0.18 per share, payable December 1, 2026.	4	0	1
2026-10-3	Adopt the revised records retention policy, under which board minutes and signed contracts are kept permanently as PDF/A files.	5	0	0

Mr. Brandvold abstained on resolution 2026-10-2 and stated that he holds shares in a lender named in the warehouse financing.

5. Next meeting and adjournment

The next regular meeting is set for January 20, 2027. The retention policy is posted on the company intranet at example.com/larkspur/records-policy (an example address used in this sample). There being no further business, the meeting was adjourned at 5:42 p.m.

Recorded by Owen Pike, Corporate Secretary.